

Clemson University

TigerPrints

Budget Documents

Clemson University Controller

1-1-2010

2010 Budget Document

Clemson University

Follow this and additional works at: https://tigerprints.clemson.edu/budget_docs

Recommended Citation

University, Clemson, "2010 Budget Document" (2010). *Budget Documents*. 10.
https://tigerprints.clemson.edu/budget_docs/10

This Article is brought to you for free and open access by the Clemson University Controller at TigerPrints. It has been accepted for inclusion in Budget Documents by an authorized administrator of TigerPrints. For more information, please contact kokeefe@clemson.edu.



Clemson University Budget
Fiscal Year 2009-2010



TABLE OF CONTENTS

Executive Summary	1
--------------------------------	----------

Budget	
Delegation of Authority to the Administration	1
Summary Revenue and Expense by Program Budget	2
Summary Revenue and Expense by Account Budget	3
Operating Resources by Source	4
Operating Uses by Program	6
Operating Uses by Account	8

Student Fees	
Academic Fee Schedule	
Undergraduate Student Academic Fee Schedule	1
Graduate Student Academic Fee Schedule	3

Glossary	
Definition of Terms	1

Executive Summary

This document presents Clemson University's proposed FY 2010 Operating Budget and Student Tuition and Fee Schedules. Several views of the proposed total operating budget are presented in the **Budget** section to provide various perspectives of detail and promote a consistent, transparent basis for reporting financial performance to the Board throughout FY 2010.

The operating budget is an estimate of the anticipated sources and uses of funds during a fiscal year. The FY 2010 budget is a responsible projection based upon current and expected economic conditions and factors and is a reference point for measuring actual financial performance. It reflects the University's plan and serves as a management tool to drive accountability and measurement.

OVERVIEW OF THE FY 2010 OPERATING BUDGET

The FY 2010 Operating Budget follows a fiscal year characterized by unprecedented cuts to State appropriations, reducing state funding levels to 16.5% of Clemson's proposed operating revenue budget. Cumulative funding cuts, including endowment funding, exceed \$45M in FY 2009 and 2010. Additionally, the State Board of Economic Advisors (BEA) revised its revenue projections downward in May, and the University has been advised that additional cuts to State Appropriations are likely to occur in FY 2010.

As the global economy weakened in FY 2009, Clemson took proactive steps to allocate funds conservatively and reduce spending. The campus sought strategies to reduce expenditures and improve efficiencies, while positioning Clemson to emerge a stronger University. After analyzing Clemson's opportunities and challenges, aligning and prioritizing investments, a responsible operating budget for FY 2009-2010 has been submitted to the Board of Trustees for approval.

The proposed FY 2010 Operating Budget:

- Protects the academic core by maintaining course offerings and preserving faculty commitments.
- Supports investments in strategic initiatives, such as creative inquiry, smaller class sizes, and research incentives.
- Considers downward trends in endowment values and spending levels.
- Anticipates additional cuts in FY 2010.
- Meets inflationary costs, such as the rising costs of utilities.

- Seeks to more accurately budget revenues, compensation and benefits and other costs.
- Includes anticipated expenditures from fund balance resources. In order to provide a direct comparison, the FY 2009 Revised Initial Budget has been adjusted to reflect the use of fund balance resources.

The FY 2010 Operating Budget relies on internal budget cuts, reallocations, aggressive cost savings and efficiency-enhancing initiatives, greater reliance on generated revenue and grants and contracts, and responsible increases in tuition and fees to offset the University's funding cuts. Additionally, the University will receive Federal Stimulus of approximately \$17M. Receiving stimulus dollars allowed the University to hold its in-state tuition increase to 4.5%.

For increased clarity and transparency, the FY 2010 proposed operating budget differentiates between cash and non-cash operating resources and uses. Additionally, the initial FY 2009 budget has also been restated to include fund balance expenditures and student fees transferred to restricted plant funds for a consistent comparison. The remainder of the Executive Summary provides an analysis of the detail components of the proposed FY 2010 operating budget. The dollar amounts listed in the analysis are stated in thousands.

PROPOSED FY 2010 OPERATING BUDGET

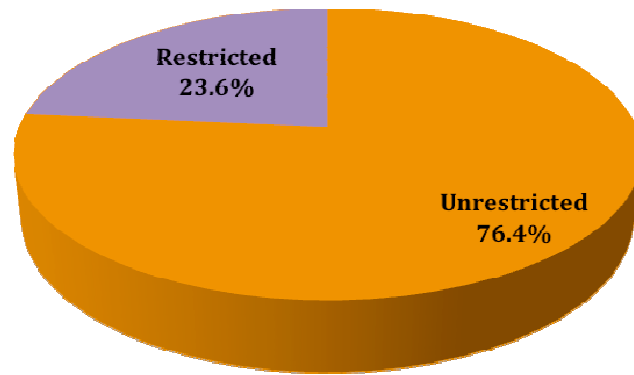
The total proposed Operating Budget for FY 2010 is \$755.1 million. This is 0.8% above the FY 2009 budget. It is comprised of two Operating Resource Categories – Unrestricted and Restricted. The total unrestricted and restricted operating revenue budgets are summarized in **Figure 1**.

Figure 1. Operating Budget by Resource Category

Operating Resources	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
Unrestricted	\$577,255	\$599,176	↓ (\$21,921)	↓ (3.7%)
Restricted	\$177,868	\$150,138	↑ \$27,730	↑ 18.5%
Total Sources	\$755,123	\$749,314	↑ \$5,809	↑ 0.8%

As shown in **Graph 1**, projected Unrestricted funds are 76.4% of the proposed FY 2010 budget. These funds are not restricted by contractual terms and conditions and are available to further the mission of the University. Restricted funds represent the remaining 23.6% of the total budget, which are limited by legal requirements and available for a designated purpose.

Graph 1. Distribution of Revenue by Resource Category



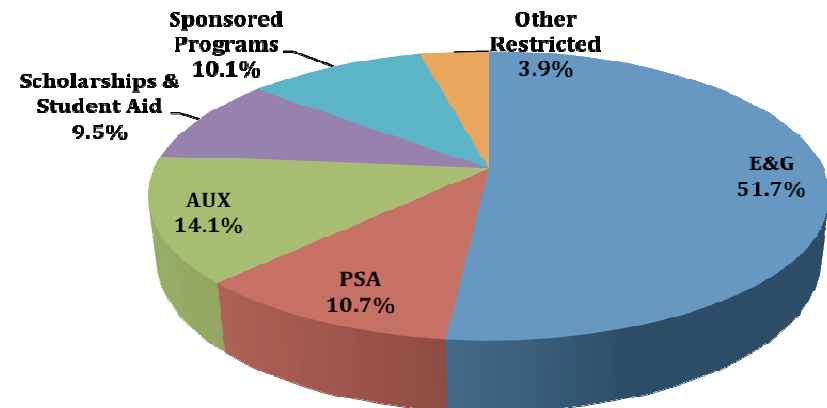
Within Clemson's Unrestricted and Restricted operating resources are six major categories as shown in **Figure 2**. Educational and General funds are projected as the largest single category of funding, supporting the academic core, student organizations, administrative support and computing and cyber infrastructure, **Graph 2**. Student Fees, State Appropriations, and Facilities & Administrative Costs are the primary source of funds for expenses related to Educational and General Activities.

Sponsored Program Activities and Scholarships and Student Aid are estimated at approximately 10% of the overall budget, respectively. The University receives funding from extramural sources that provides research support to faculty. The University is able to assist students financially through its partnerships with private donors via scholarships and fellowships.

Figure 2. Operating Budget by Major Resource Category

Categories	FY 2009-2010 Proposed Budget
Unrestricted Budget	
Educational and General	\$390,118
Public Service Activities	80,991
Auxiliary Enterprises	106,146
Total Unrestricted Operating Budget	\$577,255
Restricted Budget	
Scholarships and Student Aid	\$71,667
Sponsored Program Activities	76,619
Other Restricted	29,582
Total Restricted Operating Budget	\$177,868
Total Clemson FY 2010 Operating Budget	\$755,123

Graph 2. Distribution of Revenue by Major Category



PROPOSED FY 2010 OPERATING REVENUE BUDGET

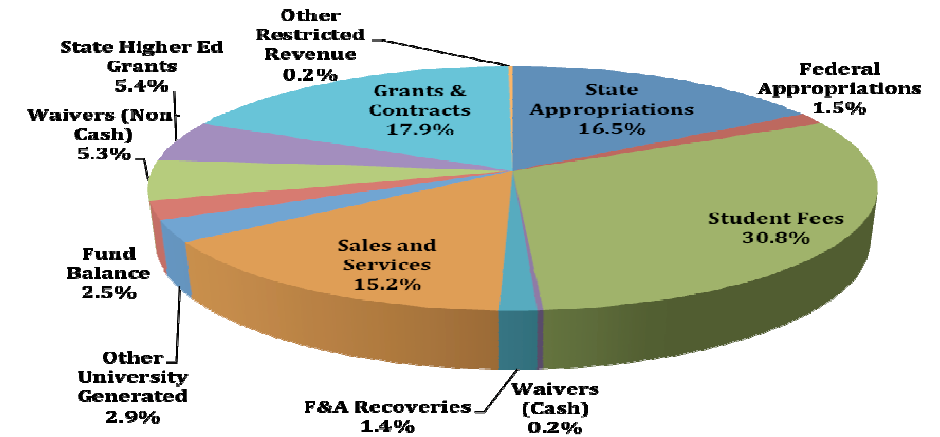
The major funding categories consists of the operating revenue sources shown below:

Figure 3. Revenue Source

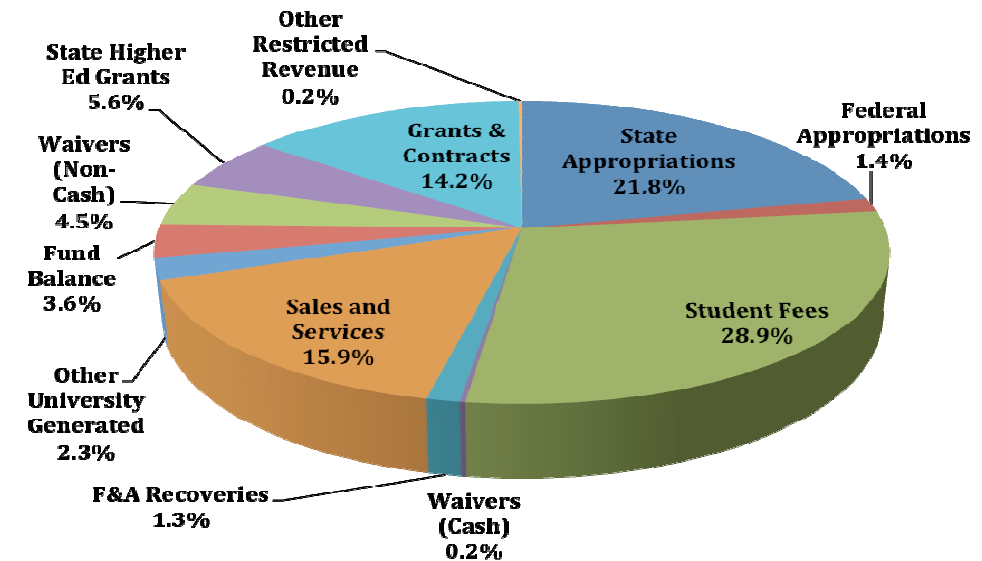
Revenue Source	FY 2009-2010 Proposed Budget
Unrestricted Operating Revenue Budget	
State Appropriations	\$124,744
Federal Appropriations	11,559
Student Fees	232,491
Graduate & Undergraduate Waivers (Cash)	1,706
Facilities & Administrative Costs	10,940
Sales & Services	114,946
Other University Generated	21,825
Fund Balance Resources	18,795
Graduate & Undergraduate Waivers (Non-Cash)	40,249
Total Unrestricted Operating Revenue Budget	\$577,255
Restricted Operating Revenue Budget	
State Higher Education Grants	\$41,001
Grants & Contracts	135,229
Other Restricted Revenue	1,638
Total Restricted Operating Revenue Budget	\$177,868
Total Clemson FY 2010 Operating Budget	\$755,123

Graph 3 illustrates the distribution of the University's revenue sources by account category and provides a comparison between FY 2009 and 2010. It demonstrates the impact of State funding cuts on a proportional basis and a greater reliance on Student Fees, Grants & Contracts, and other revenue sources.

**Graph 3. Distribution of Revenue Sources: FY 2009 and 2010
FY 2010 Operating Revenue Budget**



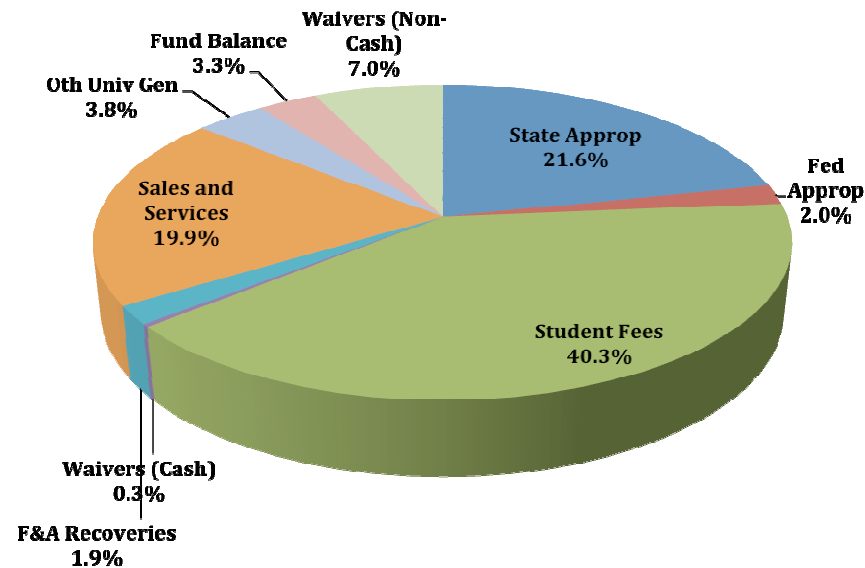
FY 2009 Operating Revenue Budget



Unrestricted Operating Revenue Budget

Unrestricted revenue represents 76.4% of the overall operating resources, and its distribution is detailed as shown in **Graph 4**.

Graph 4. Distribution of Unrestricted Funding Sources



The following sections provide an analysis of the FY 2010 budget for each of the University's funding unrestricted sources.

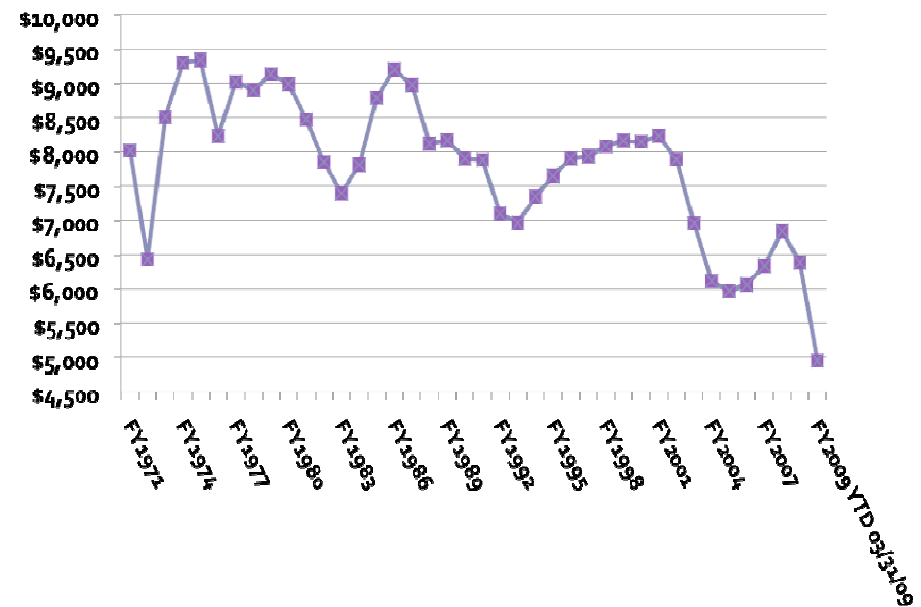
➤ State Appropriations ↓

FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
\$124,744	\$163,079	↓ (\$38,335)	↓ (23.5%)

State Appropriations represent 21.6% of the unrestricted operating revenue budget and 16.5% of the overall budget. At the beginning of FY 2009, State Appropriations were 27.2% of the unrestricted operating budget and 21.8% of the total budget, reflecting a \$38.3M net decrease.

Net cuts in State funding since FY 2008 total \$40.7M, a net reduction of 24.7%. Adjusted for inflation, E&G State funding per student is more than 40% lower than it was in the early 1970s.

Graph 5. CU Inflation-Adjusted E&G State Appropriations per Student



➤ Federal Appropriations ↑

FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
\$11,559	\$10,836	↑ \$723	↑ 6.7%

Federal Appropriations are a small percentage of the University's total revenue sources (1.5%). Public Service and Agriculture is the only division in the University projected to receive unrestricted federal appropriations in FY 2010. Federal Appropriations represent 14.3% of PSA's total unrestricted resources.

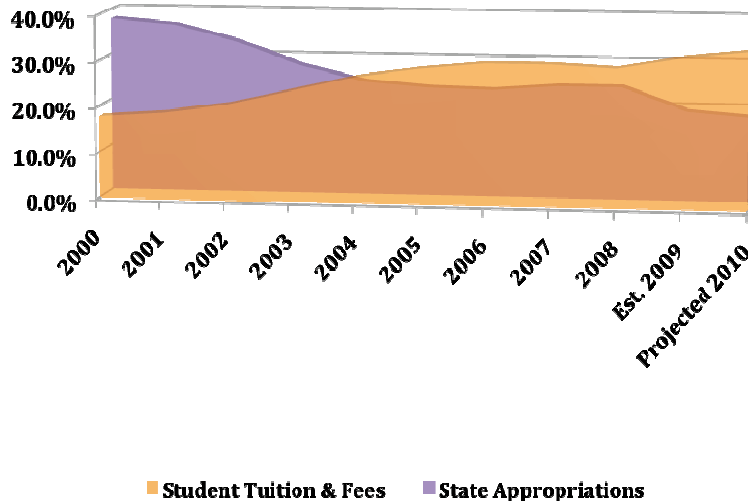
➤ **Student Fees ↑**

FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
\$232,491	\$216,386	↑ \$16,105	↑ 7.4%

Student Fees represent the largest single source of revenue for the University. FY 2010 projected Student Fees represent 40.3% of the unrestricted budget and 30.8% of the total budget.

The Board of Trustees approved a 4.5% and 7.5% increase for resident and nonresident tuition and fees, respectively, for Fall 2009. FY 2010 tuition and fee increases and strategic enrollment management will provide an additional \$16.1M in revenue over FY 2009 budgeted levels. The incremental increase in revenue is less than the University's State-funding cuts in FY 2009 and 2010. **Graph 6** illustrates the relationship between student fees and declining state appropriations as a percent of actual total revenue.

Graph 6. State Appropriations & Student Fees as Percent of Actual Total Revenue



➤ **Graduate & Undergraduate Waivers (Cash) ↑**

FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
\$1,706	\$1,602	↑ \$104	↑ 6.5%

Waivers represent the difference between the established student fee and the amount paid by a student. The majority of the University's waivers are reflected as non-cash activity and addressed in a separate section; however, the University receives cash for certain types of waivers from external sources. Cash waivers represent 0.2% of the total budget and are projected to increase 6.5% in FY 2010.

➤ **Facilities & Administrative Costs Recoveries ↑**

FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
\$10,940	\$9,382	↑ \$1,558	↑ 16.6%

The University recovers Facilities and Administrative Costs (F&A) from extramural sources to cover its overhead costs when used for sponsored program activities. Sponsored program expenditures are expected to rise approximately 16% in FY 2010. Likewise, F&A Costs Recoveries are expected to increase proportionally, representing 1.4% of total revenue sources.

➤ **Sales & Services ↓**

FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
\$114,946	\$119,490	↓ (\$4,544)	↓ (3.8)%

Sales and Services are the results of Auxiliary Enterprise units and mission-oriented revenue generating activities in the Educational & General, Public Service & Agriculture areas. Sales and Services are expected to decrease 3.8% in FY 2010. The primary driver is the anticipated reduction in Athletics' revenue resulting from fewer guarantees and declining season ticket sales.

➤ **Other University Generated Revenue ↑**

FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
\$21,825	\$17,336	↑ \$4,489	↑ 25.9%

Other University Generated revenue is projected to increase 25.9%, which aligns with the implementation of revenue generating strategies recommended by the Budget Task Force. This revenue source represents 2.9% of the total revenue budget and 3.8% of the unrestricted revenue budget. Approximately 90% of Other University Generated Revenue is produced by Educational and General activities, such as summer camps.

➤ **Graduate and Undergraduate Waivers (Non-Cash) ↑**

FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
\$40,249	\$33,999	↑ \$6,250	↑ 18.4%

Non-cash waivers do not have a cash flow impact and should not be viewed as a monetary operating resource. However, these waivers are important to the University's financial aid strategy and allow Clemson to recruit and retain quality students. Non-cash waivers are expected to increase 18.4% in FY 2010.

Restricted Operating Revenue Budget

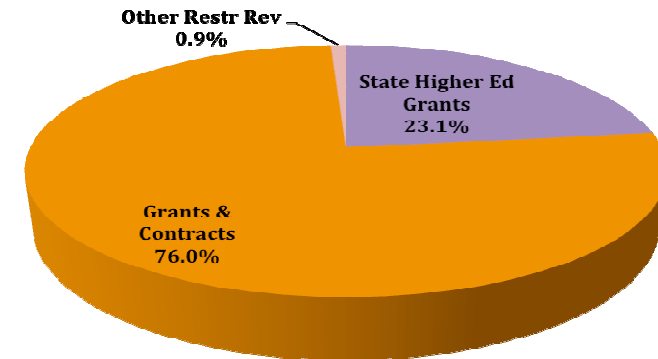
The restricted operating revenue budget is 23.6% of the University's overall resources. The distribution of the restricted revenue budget is described in **Graph 7**. The following sections provide an analysis of the FY 2010 budget for each of the University's restricted funding sources.

➤ **State Higher Education Grants ↓**

FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
\$41,001	\$42,274	↓ (\$1,273)	↓ (3.0%)

State Higher Education Grants, including the Life and Palmetto Scholarships, are 5.4% of the projected total revenue budget and 23.1% of the restricted revenue budget. Approximately 99.5% of these grants support scholarships and student aid.

Graph 7. Distribution of Restricted Resources



➤ **Grants & Contracts ↑**

FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
\$135,229	\$106,426	↑ \$28,803	↑ 27.1%

Grants and Contracts are comprised of Sponsored Programs Activities, Scholarships and Student Aid, and other earmarked funds from external sources. Sponsored Program Activity is projected to increase 16.3% as compared to the FY 2009 operating revenue budget, and scholarships are expected to remain relatively flat. The bulk of the increase is due to federal stimulus support of approximately \$17M.

Grants and Contracts represented 14.2% of the total FY 2009 budget. The revenue source is projected to become a larger portion of overall operating revenue in FY 2010 at 17.9%.

➤ **Other Restricted Revenue ↑**

FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
\$1,638	\$1,438	↑ \$200	↑ 13.9%

Other Restricted Revenue is another small revenue sources representing 0.2% of projected total revenue and 0.9% of restricted revenue.

PROPOSED FY 2010 OPERATING EXPENSE BUDGET

Clemson's proposed operating expense budget for the period July 1, 2009 through June 30, 2010 is \$755.1M. The expense budget is presented by program and by account category. The expense budget by program is presented first, because it reflects the University's plan and programmatic priorities. It is summarized in Figure 4 and Graph 10.

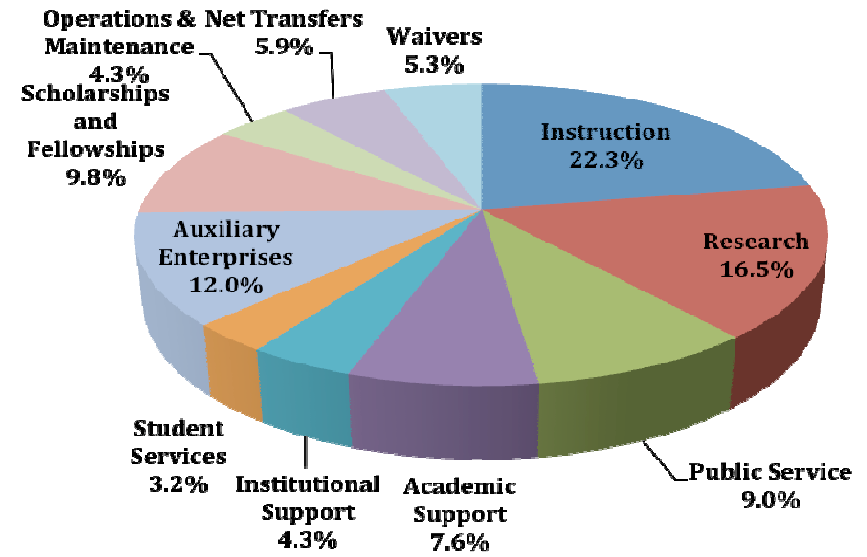
Figure 4. Operating Expense Budget by Program

Program	Unrestricted	Restricted	Total
Instruction	\$163,827	\$4,426	\$168,253
Research	57,709	66,872	124,581
Public Service	50,774	17,028	67,802
Academic Support	54,367	2,674	57,041
Institutional Support	31,891	252	32,143
Student Services	23,651	166	23,817
Auxiliary Enterprises	90,355	--	90,355
Scholarships & Fellowships	13,358	60,849	74,207
Operations & Maintenance	32,264	--	32,264
Net Transfers	18,810	25,601	44,411
Non-Cash Waivers	40,249	--	40,249
Total Operating Expense Budget by Program	\$577,255	\$177,868	\$755,123

Instruction is projected as the largest expenditure category on a program basis. This aligns with Budget Task Force recommendations to protect Clemson's academic core. Instruction represents 22.3% of total projected expenses and is expected to increase slightly above FY 2009 levels by 2.2%. Research expenditures are the second largest program category and are also flat in total for FY 2010. The third largest program component, Auxiliary Enterprises, is expected to increase 3.2%.

The sections that follow provide a summary discussion of each program category.

Graph 8. Distribution of Expenses by Program



➤ Instruction ↑

Resource Category	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
Unrestricted	\$163,827	\$160,268	↑ 3,559	↑ 2.2%
Restricted	\$4,426	\$4,340	↑ \$86	↑ 2.0%

Projected expenses for instructional activities are expected to increase in both the unrestricted and restricted budgets of approximately 2%. This reflects the University's commitment to protect the academic core.

➤ **Research ↓**

Resource Category	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
Unrestricted	\$57,709	\$69,000	↓ (\$11,291)	↓ (16.4%)
Restricted	\$66,872	\$56,039	↑ \$10,833	↑ 19.3%

Overall, projected research expenditures are expected to remain flat in FY 2010. Unrestricted research expenditures are expected to decrease by approximately 16.4%; thus, the University will rely more heavily upon external funding sources. Sponsored program activities supporting research are projected to increase 17.8% (\$9.2M) above FY 2009 funding levels, greatly offsetting the decline in unrestricted research.

➤ **Public Service ↓**

Resource Category	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
Unrestricted	\$50,774	\$60,849	↓ (\$10,075)	↓ (16.6%)
Restricted	\$17,028	\$12,926	↑ \$4,102	↑ 31.7%

Total public service expenses are projected to be 9% of total expenditure, and they are expected to decrease 8.1% in FY 2010. This is primarily due to the 26.6% reduction in PSA's State funding. PSA has reduced staffing levels supported by unrestricted funds significantly in response to the cuts. The restricted public service budget is expected to increase 31.7%. Approximately \$2.5M of the \$4.1M increase in restricted public service is federal stimulus support, which will be used to bridge operations while Public Service and Agriculture implements permanent structural reductions in FY 2010.

➤ **Academic Support ↓**

Resource Category	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
Unrestricted	\$54,367	\$54,569	↓ (\$202)	↓ (0.4%)
Restricted	\$2,674	\$2,670	↑ \$4	↑ 0.1%

Academic Support represents 7.6% of the proposed expense budget and is expected to remain flat in FY 2010.

➤ **Institutional Support ↓**

Resource Category	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
Unrestricted	\$31,891	\$45,468	↓ (\$13,577)	↓ (29.9%)
Restricted	\$252	\$705	↓ (\$453)	↓ (64.3%)

Institutional Support includes administrative support activities, such as fiscal operations, legal services, and human resources. In total, projected institutional support is 4.3% of the FY 2010 total expense budget. Over the course of FY 2009 and projected 2010, substantial cuts have been made in this area. At the beginning of FY 2009, Institutional Support represented 6.2% of the operating expense budget. The unrestricted institutional support budget is expected to decrease almost one third (\$13.6M) as compared to FY09.

➤ **Student Services ↓**

Resource Category	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
Unrestricted	\$23,631	\$24,436	↓ (\$805)	↓ (3.2%)
Restricted	\$166	\$57	↑ \$109	↑ 191.2%

Student Services represents 3.2% of the total projected FY 2010 expense budget. In total, Student Services is expected to be fairly flat as compared to FY 2009. Student Services includes expenditures contributing to the emotional and physical well being of Clemson students and includes counseling and career guidance and student organizations. Quality student services are a critical element of the University's ability to retain its students.

➤ **Auxiliary Enterprises ↑**

Resource Category	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
Unrestricted	\$90,355	\$87,531	↑ \$2,824	↑ 3.2%
Restricted	\$0	\$6	↓ (\$6)	↓ (100%)

The Auxiliary Enterprises expense budget is expected to increase 3.2% in FY 2010. The majority of the increase is attributable to an assumed 5.7% increase in room and board rates, which would provide additional revenue to support the projected expenses. The rate increase remains subject to Board approval.

➤ **Scholarships & Fellowships** ↑

Resource Category	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
Unrestricted	\$13,358	\$6,935	\$6,423	92.6%
Restricted	\$60,849	\$62,268	(\$1,419)	(2.3%)

In total, Scholarships and Fellowships represent 9.8% of the overall expense budget and are expected to increase 7.2%. Unrestricted scholarships and fellowships have doubled since FY 2009; however, it is the result of more accurate budgeting practices in FY 2010. Previously, a portion of Scholarships and Fellowships were budgeted as Institutional Support. If budgeted accurately in FY 2009, the unrestricted component would be flat. A slight decline is projected for restricted scholarships and fellowships due to lower endowment returns and anticipated spending levels.

➤ **Operations & Maintenance** ↑

Resource Category	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
Unrestricted	\$32,264	\$31,805	\$459	1.4%
Restricted	\$0	\$12	(\$ 12)	(100%)

Projected Operations and Maintenance expenses are 4.3% of the total expense budget and are anticipated to increase 1.4% in FY 2010. This category includes expenses related to utilities, police, fire, as well as traditional facilities support costs.

➤ **Net Transfers and Non-Cash Waivers**

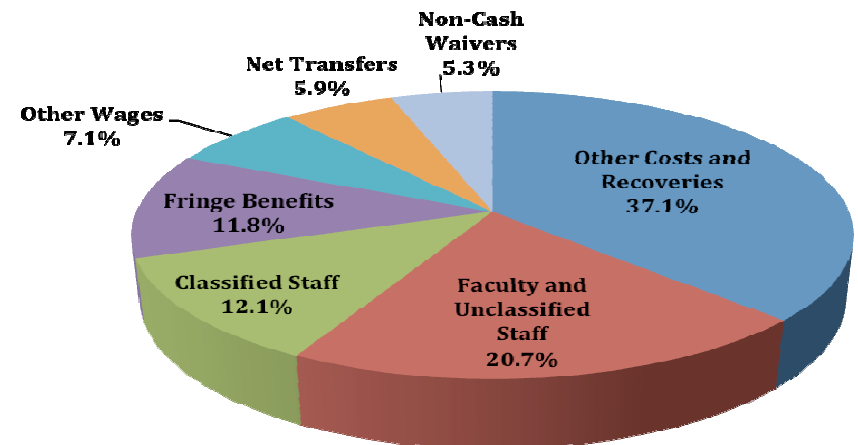
Net Transfers and Non-Cash Waivers are applied in the same manner to the expense budget by program and account. These expenses will be discussed in detail in a later section.

Operating Expense Budget by Account Category

The proposed operating uses by account category for FY 2010 are summarized below and **Graph 9**.

Account Category	Unrestricted	Restricted	Total
Compensation & Benefits			
Faculty & Unclassified Staff	\$143,413	\$12,688	\$156,101
Classified Staff	86,907	4,397	\$91,304
Other	32,647	20,821	\$53,468
Fringe Benefits	78,452	10,724	\$89,176
Total Compensation & Benefits	\$341,419	\$48,630	\$390,049
Other Costs (includes Net Transfers & Recoveries)	195,587	129,238	324,825
Non-Cash Waiver	40,249	0	40,249
Total Operating Expense Budget	\$577,255	\$177,868	\$755,123

Graph 9. Distribution of Expenses by Account Category



Compensation and Benefits represent approximately 52% of the operating expense budget. The remainder of the expense budget is distributed between Other Costs (31.8%). Other Costs include items such as travel, supplies and services, and equipment. The following sections describe the operating uses of resources by account category for the proposed Unrestricted and Restricted operating budgets.

➤ **Compensation & Benefits ↑**

I. Unrestricted Uses

Account Category	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
Faculty & Unclassified Staff	\$143,413	\$143,341	↑ \$72	↑ 0.1%
Classified Staff	86,907	91,602	↓ (4,695)	↓ 5.1%
Other	32,647	25,794	↑ 6,853	↑ 26.6%
Fringe Benefits	78,452	79,372	↓ (920)	↓ (1.2%)
Total Compensation & Benefits	\$341,419	\$340,109	↑ \$1,310	↑ 0.4%

II. Restricted Uses

Account Category	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
Faculty & Unclassified Staff	\$12,688	\$11,525	↑ \$1,163	↑ 10.1%
Classified Staff	4,397	3,133	↑ 1,264	↑ 40.3%
Other	20,821	16,596	↑ 4,225	↑ 25.5%
Fringe Benefits	10,724	7,568	↑ 3,156	↑ 41.7%
Total Compensation & Benefits	\$48,630	\$38,822	↑ \$9,808	↑ 25.3%

The Budget Office worked closely with Campus Business Officers to develop more accurate assumptions and budgets for FY 2010 Revenue, Compensation and Benefits, and Other Costs. Specifically, Business Officers were encouraged to budget expenses within the categories they are most likely to occur. In prior years,

permanent employees were budgeted accurately; however, remaining funds were allocated to Other Costs until needed for graduate or part-time employees.

As a result of more accurately projecting compensation and benefits for graduate students and hourly employees, there is a steep increase in Compensation & Benefits in the other category supported by unrestricted funds, and a substantial decline in Other Costs of 12.1%. All other unrestricted Compensation and Benefits account categories decreased slightly.

Projected Restricted Compensation and Benefits are 6.4% of the total FY 2010 operating expense budget. All account categories are expected to increase significantly, partially due to more accurate budgets. Additionally, restricted funds generated from the projected increase in Sponsored Programs Activities (16.3%) and Public Service Activities Federal Stimulus support will fund positions that would normally be supported by unrestricted dollars.

➤ **Other Costs ↓**

Resource Category	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
Unrestricted	\$196,274	\$223,304	↓ (\$27,030)	↓ (12.1%)
Restricted	\$103,642	\$100,343	↑ \$3,299	↑ 3.3%

Other costs represent approximately 26% of the unrestricted expense budget. The anticipated 12.1% decrease in Other Costs is largely due to campus units reducing travel, supply, and equipment budgets in response to State funding cuts. It is also partially due to greater accuracy in estimating budgets for Compensation and Benefits. Additionally, process improvement projects have resulted in projected savings in FY 2010.

Restricted Other Costs are projected to be 13.7% of the total expense budget and 58.3% of the restricted expense budget. The increase in Other Costs is expected to increase 3.3%. Scholarships and Fellowships are anticipated to be the largest single expenditure category within restricted Other Costs followed by Sales & Services.

➤ **Recoveries (Presented on a Revenue Basis)**

Resource Category	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
Unrestricted	\$19,497	\$22,552	↓ (\$3,055)	↓ (13.5%)
Restricted	\$5	\$3	↑ \$2	↑ 66.7%

Recoveries are revenues generated from sales and services or allocation of costs to internal customers of the University. Recoveries include revenues generated from the internal sale and distribution of telecommunication, information technology, fuel, facilities services and departmental services.

Explanation of Net Transfers and Non-Cash Waiver Expenses

➤ Net Transfers ↓

Resource Category	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
Unrestricted	\$18,810	\$24,316	↓ (3,742)	↓ (22.6%)
Restricted	\$25,601	\$10,976	↑ \$14,625	↑ 133.2%

Net transfers include internal transfers of resources between operating unrestricted and restricted funds and funding for debt service and capital projects. Internal transfers routinely include the funding of student activities and funding of athletic scholarships from IPTAY. Capital projects and debt service are funded by transfers of student fees and auxiliary funds.

➤ Non-Cash Waivers ↑

Resource Category	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Change Amount	Percent Change
Unrestricted	\$40,249	\$33,999	↑ \$6,250	↑ 18.4%
Restricted	\$0	\$0	--	--

Non-Cash waivers have no impact on cash flow; however, they are an important part of Clemson's financial aid strategy. Waivers are used to attract and retain good quality students. This expense is expected to increase 18.4% in FY 2010.

Delegation of Authority to the Administration

In approving budgets, the Board of Trustees recognizes that (1) amounts budgeted as income are estimates and subject to change, (2) amounts budgeted for expenditures are a reflection of plans and workload estimates as of the time the budget is prepared, (3) each day may bring new challenges and developments requiring adjustments in plans, programs, estimates, and budget items. To provide for continuity and essential flexibility in operations, the Board of Trustees reaffirms the delegation of necessary authority to the President to act in all matters, and to the Chief Financial Officer to act in fiscal, contractual and other business matters, including specifically, authority to negotiate and make timely changes in contracts, to approve transfers and expenditures of funds permitted in the General Appropriations Act, including those funds commonly referred to as “contribution or gift funds” to be retained at the University, to adjust operating, permanent improvement and other income and expenditure items, and to take such other actions considered necessary in fiscal, contractual and other business matters in response to changing conditions and estimates. The Chairman of the Board, the Finance and Facilities Committee, the Executive Committee, or the full Board is to be consulted for further specific directions and approval as conditions appear to warrant.

SUMMARY REVENUE AND EXPENSE BY PROGRAM BUDGET

(dollars in thousands)

	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change		FY2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change
Operating Resources				Operating Uses			
Unrestricted Revenue:				Unrestricted Expense:			
State Appropriations	\$ 124,744	\$ 163,079	(23.5)%	Instruction	\$ 163,827	\$ 160,268	2.2%
Federal Appropriations	11,559	10,836	6.7%	Research	57,709	69,000	(16.4)%
Student Fees	232,491	216,386	7.4%	Public Service	50,774	60,849	(16.6)%
Graduate and Undergraduate Waivers	1,706	1,602	6.5%	Academic Support	54,367	54,569	(0.4)%
Facilities and Administrative Cost Recoveries	10,940	9,382	16.6%	Institutional Support	31,891	45,468	(29.9)%
Sales and Services	114,946	119,490	(3.8)%	Student Services	23,651	24,436	(3.2)%
Other University Generated	21,825	17,336	25.9%	Auxiliary Enterprises	90,355	87,531	3.2%
Total Unrestricted Revenue	518,211	538,111	(3.7)%	Scholarships and Fellowships	13,358	6,935	92.6%
Fund Balance Resources	18,795	27,066	(30.6)%	Operations and Maintenance	32,264	31,805	1.4%
Total Unrestricted Revenues and				Net Transfers	18,810	24,316	(22.6)%
Fund Balance Resources	537,006	565,177	(5.0)%	Total Unrestricted Expense	537,006	565,177	(5.0)%
Restricted Revenue:				Restricted Expense:			
State Higher Education Grants	41,001	42,274	(3.0)%	Instruction	4,426	4,340	2.0%
Grants and Contracts	135,229	106,426	27.1%	Research	66,872	56,039	19.3%
Investment and Endowment Income	490	464	5.6%	Public Service	17,028	12,926	31.7%
Other Revenues	1,148	974	17.9%	Academic Support	2,674	2,670	0.1%
				Institutional Support	252	705	(64.3)%
				Student Services	166	57	191.2%
				Auxiliary Enterprises	—	6	(100.0)%
				Scholarships and Fellowships	60,849	62,268	(2.3)%
				Operations and Maintenance	—	12	(100.0)%
				Net Transfers	25,601	11,115	130.3%
Total Restricted Revenue	177,868	150,138	18.5%	Total Restricted Expense	177,868	150,138	18.5%
Total Revenue and Fund Balance				Total Expense	714,874	715,315	(0.1)%
Resources	714,874	715,315	(0.1)%				
Non Cash Resources				Non Cash Uses			
Graduate and Undergraduate Waivers	40,249	33,999	18.4%	Graduate and Undergraduate Waivers	15,749	9,499	65.8%
				Fringe Benefits - Graduate Assistant			
				Differential	24,500	24,500	0.0%
Total Non Cash Resources	40,249	33,999	18.4%	Total Non Cash Uses	40,249	33,999	18.4%
Total Operating Resources	\$ 755,123	\$ 749,314	0.8%	Total Operating Uses	\$ 755,123	\$ 749,314	0.8%

NOTE: FY2008-09 Initial Budget restated to reflect Budget policies, procedures and practices for a consistent budget comparison between fiscal year 2008-09 and fiscal year 2009-10.

SUMMARY REVENUE AND EXPENSE BY ACCOUNT BUDGET

(dollars in thousands)

	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change		FY2009-10 Revised Budget	FY 2008-09 Revised Initial Budget	Percent Change
Operating Resources				Operating Uses			
Unrestricted Revenue:				Unrestricted Expense:			
State Appropriations	\$ 124,744	\$ 163,079	(23.5)%	Compensation and Benefits:			
Federal Appropriations	11,559	10,836	6.7%	Faculty and Unclassified Staff	\$ 143,413	\$ 143,341	0.1%
Student Fees	232,491	216,386	7.4%	Classified Staff	86,907	91,602	(5.1)%
Graduate and Undergraduate Waivers	1,706	1,602	6.5%	Other	32,647	25,794	26.6%
Facilities and Administrative Cost Recoveries	10,940	9,382	16.6%	Fringe Benefits	78,452	79,372	(1.2)%
Sales and Services	114,946	119,490	(3.8)%	Total Compensation and Benefits	341,419	340,109	0.4%
Other University Generated	21,825	17,336	25.9%	Other Costs	196,274	223,304	(12.1)%
Total Unrestricted	518,211	538,111	(3.7)%	Net Transfers	18,810	24,316	(22.6)%
Fund Balance Resources	18,795	27,066	(30.6)%	Recoveries	(19,497)	(22,552)	(13.5)%
Total Unrestricted Revenue and				Total Unrestricted Expense	537,006	565,177	(5.0)%
Fund Balance Resources	537,006	565,177	(5.0)%				
				Restricted Expense:			
Restricted Revenue:				Compensation and Benefits:			
State Higher Education Grants	41,001	42,274	(3.0)%	Faculty and Unclassified Staff	12,688	11,525	10.1%
Grants and Contracts	135,229	106,426	27.1%	Classified Staff	4,397	3,133	40.3%
Investment and Endowment Income	490	464	5.6%	Other	20,821	16,596	25.5%
Other Revenues	1,148	974	17.9%	Fringe Benefits	10,724	7,568	41.7%
				Total Compensation and Benefits	48,630	38,822	25.3%
Total Restricted Revenue	177,868	150,138	18.5%	Other Costs	103,642	100,343	3.3%
Total Revenue and Fund Balance	714,874	715,315	(0.1)%	Net Transfers	25,601	10,976	133.2%
				Recoveries	(5)	(3)	66.7%
Non Cash Resources				Total Restricted Expense	177,868	150,138	18.5%
Graduate and Undergraduate Waivers	40,249	33,999	18.4%				
				Total Expense	714,874	715,315	(0.1)%
Total Non Cash Resources	40,249	33,999	18.4%				
Total Operating Resources	\$ 755,123	\$ 749,314	0.8%	Non Cash Uses			
				Graduate and Undergraduate Waivers	15,749	9,499	65.8%
				Fringe Benefits - Graduate Assistant			
				Differential	24,500	24,500	0.0%
				Total Non Cash Uses	40,249	33,999	18.4%
				Total Operating Uses	\$ 755,123	\$ 749,314	0.8%

NOTE: FY2008-09 Initial Budget restated to reflect Budget policies, procedures and practices for a consistent budget comparison between fiscal year 2008-09 and fiscal year 2009-10.

Operating Resources by Source

(dollars in thousands)

	Educational and General			Public Service Activities			Auxiliary Enterprises			Total Unrestricted		
	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change
Unrestricted Revenue:												
State Appropriation	\$ 86,106	\$ 111,015	(22.4)%	\$ 38,638	\$ 52,064	(25.8)%	\$ —	\$ —	0.0%	\$ 124,744	\$ 163,079	(23.5)%
Federal Appropriation	—	—	0.0%	11,559	10,836	6.7%	—	—	0.0%	11,559	10,836	6.7%
Student Fees	227,975	212,067	7.5%	—	—	0.0%	4,516	4,319	4.6%	232,491	216,386	7.4%
Graduate and Undergraduate Waivers	1,706	1,602	6.5%	—	—	0.0%	—	—	0.0%	1,706	1,602	6.5%
Facilities and Administrative Cost Recoveries	9,500	9,382	1.3%	1,440	—	0.0%	—	—	0.0%	10,940	9,382	16.6%
Sales and Services	32	—	0.0%	18,183	18,095	0.5%	96,731	101,395	(4.6)%	114,946	119,490	(3.8)%
Other University Generated	19,550	16,201	20.7%	25	20	25.0%	2,250	1,115	101.8%	21,825	17,336	25.9%
Total Unrestricted Revenue	344,869	350,267	(1.5)%	69,845	81,015	(13.8)%	103,497	106,829	(3.1)%	518,211	538,111	(3.7)%
Fund Balance Resources	5,000	8,504	(41.2)%	11,146	18,609	(40.1)%	2,649	(47)	(5,736.2)%	18,795	27,066	(30.6)%
Total Unrestricted Revenue and Fund Balance Resources	349,869	358,771	(2.5)%	80,991	99,624	(18.7)%	106,146	106,782	(0.6)%	537,006	565,177	(5.0)%
Non Cash Resources:												
Graduate and Undergraduate Waivers	40,249	33,999	18.4%	—	—	0.0%	—	—	0.0%	40,249	33,999	18.4%
Total Non Cash Resources	40,249	33,999	18.4%	—	—	0.0%	—	—	0.0%	40,249	33,999	18.4%
Total Operating Resources	\$ 390,118	\$ 392,770	(0.7)%	\$ 80,991	\$ 99,624	(18.7)%	\$ 106,146	\$ 106,782	(0.6)%	\$ 577,255	\$ 599,176	(3.7)%

Operating Uses by Program⁽¹⁾

(dollars in thousands)

	Educational and General			Public Service Activities			Auxiliary Enterprises			Total Unrestricted		
	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change
Unrestricted Expense:												
Instruction	\$ 162,189	\$ 158,702	2.2%	\$ —	\$ —	0.0%	\$ 1,638	\$ 1,566	4.6%	\$ 163,827	\$ 160,268	2.2%
Research	25,429	28,115	(9.6)%	32,280	40,885	(21.0)%	—	—	0.0%	57,709	69,000	(16.4)%
Public Service	2,697	3,188	(15.4)%	48,077	57,661	(16.6)%	—	—	0.0%	50,774	60,849	(16.6)%
Academic Support	53,403	53,491	(0.2)%	964	1,078	(10.6)%	—	—	0.0%	54,367	54,569	(0.4)%
Institutional Support	31,891	45,468	(29.9)%	—	—	0.0%	—	—	0.0%	31,891	45,468	(29.9)%
Student Services	17,924	18,981	(5.6)%	—	—	0.0%	5,727	5,455	5.0%	23,651	24,436	(3.2)%
Auxiliary Enterprises	(254)	—	0.0%	—	—	0.0%	90,609	87,531	3.5%	90,355	87,531	3.2%
Scholarships and Fellowships	5,693	91	6,156.0%	—	—	0.0%	7,665	6,844	12.0%	13,358	6,935	92.6%
Operations and Maintenance	32,264	31,805	1.4%	—	—	0.0%	—	—	0.0%	32,264	31,805	1.4%
Net Transfers	18,633	18,930	(1.6)%	(330)	—	0.0%	507	5,386	(90.6)%	18,810	24,316	(22.6)%
Total Unrestricted Expense	349,869	358,771	(2.5)%	80,991	99,624	(18.7)%	106,146	106,782	(0.6)%	537,006	565,177	(5.0)%
Non Cash Uses												
Graduate and Undergraduate Waivers	15,749	9,499	65.8%	—	—	0.0%	—	—	0.0%	15,749	9,499	65.8%
Fringe Benefits - Graduate Assistant Differential	24,500	24,500	0.0%	—	—	0.0%	—	—	0.0%	24,500	24,500	0.0%
Total Non Cash Uses	40,249	33,999	18.4%	—	—	0.0%	—	—	0.0%	40,249	33,999	18.4%
Total Operating Uses	\$ 390,118	\$ 392,770	(0.7)%	\$ 80,991	\$ 99,624	(18.7)%	\$ 106,146	\$ 106,782	(0.6)%	\$ 577,255	\$ 599,176	(3.7)%

	Sponsored Programs Activities			Scholarships and Student Aid			Other Restricted			Total Restricted		
	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change
Restricted Expense:												
Instruction	\$ 3,328	\$ 3,353	(0.7)%	\$ 5	\$ 7	(28.6)%	\$ 1,093	\$ 980	11.5%	\$ 4,426	\$ 4,340	2.0%
Research	60,673	51,514	17.8%	—	—	0.0%	6,199	4,525	37.0%	66,872	56,039	19.3%
Public Service	12,884	11,717	10.0%	—	—	0.0%	4,144	1,209	242.8%	17,028	12,926	31.7%
Academic Support	—	—	0.0%	—	—	0.0%	2,674	2,670	0.1%	2,674	2,670	0.1%
Institutional Support	—	—	0.0%	—	—	0.0%	252	705	(64.3)%	252	705	(64.3)%
Student Services	—	—	0.0%	—	—	0.0%	166	57	191.2%	166	57	191.2%
Auxiliary Enterprises	—	—	0.0%	—	—	0.0%	—	6	(100.0)%	—	6	(100.0)%
Scholarships and Fellowships	—	1	(100.0)%	56,817	62,261	(8.7)%	4,032	6	67,100.0%	60,849	62,268	(2.3)%
Operations and Maintenance	—	—	0.0%	—	—	0.0%	—	12	(100.0)%	—	12	(100.0)%
Net Transfers	(266)	(722)	(63.2)%	14,845	11,700	26.9%	11,022	137	7,945.3%	25,601	11,115	130.3%
Total Restricted Expense	76,619	65,863	16.3%	71,667	73,968	(3.1)%	29,582	10,307	187.0%	177,868	150,138	18.5%
Non Cash Uses												
Graduate and Undergraduate Waivers	—	—	0.0%	—	—	0.0%	—	—	0.0%	—	—	0.0%
Fringe Benefits - Graduate Assistant Differential	—	—	0.0%	—	—	0.0%	—	—	0.0%	—	—	0.0%
Total Non Cash Uses	—	—	0.0%	—	—	0.0%	—	—	0.0%	—	—	0.0%
Total Operating Uses	\$ 76,619	\$ 65,863	16.3%	\$ 71,667	\$ 73,968	(3.1)%	\$ 29,582	\$ 10,307	187.0%	\$ 177,868	\$ 150,138	18.5%
	Total Unrestricted			Total Restricted			Total University					
	FY2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change
Total Restricted and Unrestricted Expense:												
Total Expense	\$ 537,006	\$ 565,177	(5.0)%	\$ 177,868	\$ 150,138	18.5%	\$ 714,874	\$ 715,315	(0.1)%			
Total Non Cash Uses	40,249	33,999	18.4%	—	—	0.0%	40,249	33,999	18.4%			
Total Operating Uses by Program	\$ 577,255	\$ 599,176	(3.7)%	\$ 177,868	\$ 150,138	18.5%	\$ 755,123	\$ 749,314	0.8%			

(1) Program expense includes internal recoveries.

NOTE: FY2008-09 Initial Budget restated to reflect Budget policies, procedures and practices for a consistent budget comparison between fiscal year 2008-09 and fiscal year 2009-10.

Operating Uses by Account

(dollars in thousands)

	Educational and General			Public Service Activities			Auxiliary Enterprises			Total Unrestricted		
	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change
Unrestricted Expense												
Compensation and Benefits:												
Faculty and Unclassified Staff	\$ 108,510	\$ 103,008	5.3%	\$ 21,431	\$ 27,940	(23.3)%	\$ 13,472	\$ 12,393	8.7%	\$ 143,413	\$ 143,341	0.1%
Classified Staff	60,475	64,773	(6.6)%	13,150	14,178	(7.3)%	13,282	12,651	5.0%	86,907	91,602	(5.1)%
Other	19,141	13,049	46.7%	10,200	10,088	1.1%	3,306	2,657	24.4%	32,647	25,794	26.6%
Fringe Benefits	54,575	53,729	1.6%	14,010	16,740	(16.3)%	9,867	8,903	10.8%	78,452	79,372	(1.2)%
Total Compensation and												
Benefits	242,701	234,559	3.5%	58,791	68,946	(14.7)%	39,927	36,604	9.1%	341,419	340,109	0.4%
Other Costs	106,873	126,560	(15.6)%	23,434	31,485	(25.6)%	65,967	65,259	1.1%	196,274	223,304	(12.1)%
Net Transfers	18,633	18,930	(1.6)%	(330)	—	0.0%	507	5,386	(90.6)%	18,810	24,316	(22.6)%
Recoveries	(18,338)	(21,278)	(13.8)%	(904)	(807)	12.0%	(255)	(467)	(45.4)%	(19,497)	(22,552)	(13.5)%
Total Unrestricted Expense	349,869	358,771	(2.5)%	80,991	99,624	(18.7)%	106,146	106,782	(0.6)%	537,006	565,177	(5.0)%
Non Cash Uses:												
Graduate and Undergraduate												
Waivers	15,749	9,499	65.8%	—	—	0.0%	—	—	0.0%	15,749	9,499	65.8%
Fringe Benefits - Graduate												
Assistant Differential	24,500	24,500	0.0%	—	—	0.0%	—	—	0.0%	24,500	24,500	0.0%
Total Non Cash Uses	40,249	33,999	18.4%	—	—	0.0%	—	—	0.0%	40,249	33,999	18.4%
Total Operating Uses	\$ 390,118	\$ 392,770	(0.7)%	\$ 80,991	\$ 99,624	(18.7)%	\$ 106,146	\$ 106,782	(0.6)%	\$ 577,255	\$ 599,176	(3.7)%

	Sponsored Program Activities			Scholarships and Student Aid			Other Restricted			Total Restricted		
	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change
Restricted Expense												
Compensation and Benefits:												
Faculty and Unclassified Staff	\$ 10,226	\$ 9,171	11.5%	\$ 2	\$ —	0.0%	\$ 2,460	\$ 2,354	4.5%	\$ 12,688	\$ 11,525	10.1%
Classified Staff	2,220	2,097	5.9%	—	—	0.0%	2,177	1,036	110.1%	4,397	3,133	40.3%
Other	18,248	15,612	16.9%	—	—	0.0%	2,573	984	161.5%	20,821	16,596	25.5%
Fringe Benefits	8,758	6,335	38.2%	1	—	0.0%	1,965	1,233	59.4%	10,724	7,568	41.7%
Total Compensation and Benefits	39,452	33,215	18.8%	3	—	0.0%	9,175	5,607	63.6%	48,630	38,822	25.3%
Other Costs	37,438	33,373	12.2%	56,819	62,407	(9.0)%	9,385	4,563	105.7%	103,642	100,343	3.3%
Net Transfers	(266)	(722)	(63.2)%	14,845	11,561	28.4%	11,022	137	7,945.3%	25,601	10,976	133.2%
Recoveries	(5)	(3)	66.7%	—	—	0.0%	—	—	0.0%	(5)	(3)	66.7%
Total Restricted Expense	76,619	65,863	16.3%	71,667	73,968	(3.1)%	29,582	10,307	187.0%	177,868	150,138	18.5%
Non Cash Uses:												
Graduate and Undergraduate Waivers	—	—	0.0%	—	—	0.0%	—	—	0.0%	—	—	0.0%
Fringe Benefits - Graduate Assistant Differential	—	—	0.0%	—	—	0.0%	—	—	0.0%	—	—	0.0%
Total Non Cash Uses	—	—	0.0%	—	—	0.0%	—	—	0.0%	—	—	0.0%
Total Operating Uses	\$ 76,619	\$ 65,863	16.3%	\$ 71,667	\$ 73,968	(3.1)%	\$ 29,582	\$ 10,307	187.0%	\$ 177,868	\$ 150,138	18.5%
	Total Unrestricted			Total Restricted			Total University					
	FY2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY 2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change	FY2009-10 Proposed Budget	FY 2008-09 Revised Initial Budget	Percent Change
Total Restricted and Unrestricted Expense:												
Total Operating Expense	\$ 537,006	\$ 565,177	(5.0)%	\$ 177,868	\$ 150,138	18.5%	\$ 714,874	\$ 715,315	(0.1)%	\$ 714,874	\$ 715,315	(0.1)%
Total Non Cash Uses	40,249	33,999	18.4%	—	—	0.0%	40,249	33,999	18.4%	40,249	33,999	18.4%
Total Operating Uses by Account	\$ 577,255	\$ 599,176	(3.7)%	\$ 177,868	\$ 150,138	18.5%	\$ 755,123	\$ 749,314	0.8%	\$ 755,123	\$ 749,314	0.8%

NOTE: FY2008-09 Initial Budget restated to reflect Budget policies, procedures and practices for a consistent budget comparison between fiscal year 2008-09 and fiscal year 2009-10.

Academic Fee Schedule
Undergraduate Student Academic Fee Schedule
Effective Fall 2009

	Resident	Non-Resident
Full-Time Undergraduate Fees Per Semester (<i>Twelve hours or more</i>):		
Base Academic Fee	\$ 4,564	\$ 10,857
Tuition	494	1,221
Other Debt Retirement and Plant Fund Transfers	91	226
Matriculation	5	5
Activity Fee	40	40
Software License Fee	12	12
Fike Fee	50	50
Medical Fee	131	131
Career Services Fee	4	4
Transit Fee	33	33
Total Full-Time Undergraduate Fees per Semester	<u>\$ 5,424</u>	<u>\$ 12,579</u>
Additional Full-Time Undergraduate Fees Per Semester:		
Library Fee (<i>30+ credit hours</i>)	\$ 50	\$ 50
Information Technology Fee	115	115
Part-Time Undergraduate Fees Per Credit Hour (<i>Less than twelve hours</i>):		
Base Academic Fee	\$ 414	\$ 962
Tuition	41	102
Other Debt Retirement and Plant Fund Transfers	8	19
Activity Fee	4	4
Information Technology Fee	9	9
Total Part-Time Undergraduate Fees per Credit Hour	<u>\$ 476</u>	<u>\$ 1,096</u>
Additional Part-Time Undergraduate Fees Per Semester:		
Matriculation	\$ 5	\$ 5
Software License Fee	12	12
Fike Fee (<i>6+ On-campus credit hours</i>)	50	50
Medical Fee (<i>7+ credit hours</i>)	131	131
Library Fee	4	4
Career Services Fee (<i>6+ credit hours, excluding staff</i>)	4	4

Academic Fee Schedule
Undergraduate Student Academic Fee Schedule
Effective Fall 2009 (*continued*)

	Resident	Non-Resident
Maymester and Summer Session Fees per Credit Hour:		
Base Academic Fee	\$ 414	\$ 962
Tuition	41	102
Other Debt Retirement and Plant Fund Transfers	8	19
Activity Fee	4	4
Information Technology Fee	9	9
Total Maymester and Summer Session Fees per Credit Hour	<u>\$ 476</u>	<u>\$ 1,096</u>
Additional Fees per Maymester and Summer Sessions:		
Fike Fee (<i>3+ On-campus credit hours, excluding staff</i>)	\$ 15	\$ 15
Maymester/Summer School Fee	5	5
Other Undergraduate Fees (<i>Debt Service and Other Mandatory Fees Apply</i>):		
Per Semester:		
Business and Behavioral Science Junior/Senior Differential Tuition	\$ 1,000	\$ 1,000
Per Credit Hour:		
Business and Behavioral Science — Non-Majors Surcharge/Credit Hour 300/400	\$ 100	\$ 100
Electrical and Computer Engineering — On-Line Courses Academic Fee	524	524
Summer Study Abroad Academic Fee	524	524
Audit Fee	238	548
Per Seat:		
Variable Laboratory Fee Based on Specific Course Labs	\$ 75-200	\$ 75-200

Academic Fee Schedule
Graduate Student Academic Fee Schedule
Effective Fall 2009

	Resident	Non-Resident
Full-Time Graduate Fees Per Semester (<i>Twelve hours or more</i>):		
Tier 1 Program — Base Academic Fee	\$ 3,757	\$ 7,567
Tier 2 Program — Base Academic Fee	3,084	6,218
Tier 3 Program — Base Academic Fee	2,583	5,215
Tier 4 Program — Base Academic Fee	2,223	4,495
 Additional Full-Time Graduate Fees per Semester:		
Tuition	\$ 494	\$ 1,221
Other Debt Retirement and Plant Fund Transfers	91	226
Matriculation	5	5
Activity Fee	20	20
Software License Fee	12	12
Fike Fee	50	50
Medical Fee	131	131
Transit Fee	33	33
Information Technology Fee	115	115
Career Services Fee	2	2
Total Additional Full-Time Graduate Fees per Semester	<u>\$ 953</u>	<u>\$ 1,815</u>
 Full-Time Graduate Assistant Fees per Semester:		
Base Academic Fee	\$ 756	\$ 756
Tuition	8	8
Other Debt Retirement and Plant Fund Transfers	3	3
Matriculation	5	5
Activity Fee	20	20
Software License Fee	12	12
Fike Fee	50	50
Medical Fee	131	131
Transit Fee	33	33
Career Services Fee (<i>6+ credit hours, excluding staff</i>)	2	2
Total Full-Time Graduate Assistant Fees per Semester	<u>\$ 1,020</u>	<u>\$ 1,020</u>

Academic Fee Schedule
Graduate Student Academic Fee Schedule
Effective Fall 2009 (*continued*)

	Resident	Non-Resident
Part-Time and Regular Summer School Graduate Fees Per Credit Hour (<i>Less than twelve hours</i>):		
Base Academic Fee	\$ 470	\$ 948
Tuition	41	102
Other Debt Retirement and Plant Fund Transfers	8	19
Information Technology Fee	9	9
Total Part-Time and Regular Summer School Graduate Fees per Credit Hour	<u>\$ 528</u>	<u>\$ 1,078</u>
Part-Time and Regular Summer School Graduate Fees Per Session:		
Activity Fee (<i>7+ credit hours</i>)	\$ 20	\$ 20
Matriculation	5	5
Software License Fee	12	12
Fike Fee (<i>6+ on-campus credit hours</i>)	50	50
Medical Fee (<i>7+ credit hours</i>)	131	131
Career Services Fee (<i>6+ credit hours, excluding staff</i>)	2	2
Other Graduate Fees (<i>Debt Service and Other Mandatory Fees Apply</i>):		
Per Semester:		
Premier Program Academic Fees:		
Masters in Historic Preservation	\$ 14,000	\$ 14,000
Masters in Real Estate Development (<i>students entering Fall 2009</i>)	12,500	12,500
Full-Time Graduate International Exchange Programs Base Academic Fees:		
Non-Assistantship	2,911	2,911
Assistantship	756	756
Per Credit Hour:		
Premier Program Academic Fees:		
MBA/MHA/MENGR Off-Campus Programs	507	851
Masters of Education — Elementary/Secondary/Reading/Special/Administration and Supervision	325	650
Summer Session Premier Program Academic Fees:		
Masters of Education — Elementary/Secondary/Reading/Special/Administration and Supervision	325	650
Online Course Academic Fees:		
HEHD Graduate Degree On-Line Programs (<i>Excluding Youth Development Leadership</i>)	546	546
HEHD Master Youth Development Leadership (<i>Excluding Graduate Assistants</i>)	446	446
Masters in Industrial Engineering	750	750

	<u>Resident</u>	<u>Non-Resident</u>
Other Graduate Fees (<i>Debt Service and Other Mandatory Fees Apply</i>) (continued):		
Per Credit Hour (continued):		
Professional Certificate Program Base Academic Fees:		
International Family and Community Studies	\$ N/A	\$ 200
MEng IE On-Line (<i>6 or 12 hour program</i>)	750	750
Summer Study Abroad Academic Fee	580	580
Graduate International Exchange Programs Base Academic Fees:		
Part-Time Graduate (<i>Non-Assistantship</i>)	580	580
Summer Session Graduate (<i>Non-Assistantship</i>)	580	580
Audit Fee	264	539
Per Summer Session:		
Other Graduate Base Academic Fees:		
Graduate Assistantship	315	315
Summer Session Graduate International Exchange Program (<i>Summer Assistantship</i>)	315	315
Per Course:		
Educational Contract Course Academic Fees:		
Professional Development (+\$150/OS Student)	4,400	6,300
Masters Program Eligible (+\$150/OS Student)	10,000	12,000
Doctoral Program Eligible (+\$150/OS Student)	12,000	15,000
Per Seat:		
Variable Laboratory Fees Based on Specific Course Labs	\$ 75-200	\$ 75-200

Definition of Terms

Academic Support — Program expenses for libraries, computing support and academic administration.

Account — Detail classification of expense type.

Auxiliary Enterprises — An Auxiliary Enterprise furnishes goods or services to students, faculty and staff, other institutional departments and incidentally to the general public for a fee related to the cost of the service. Auxiliary enterprises are expected to be self supporting, with revenues supporting the operating and capital needs of the enterprise. Examples include residence halls, dining, athletics, bookstores and student health services.

Capital Projects — Approved projects that construct, improve or significantly extend the life of capital assets, such as buildings, infrastructure, major renovations or land acquisition.

Clemson University Foundation (CUF) — A related organization chartered to support the University's private fund-raising efforts.

Current Funds — Resources of the institution expendable for the operating purposes of the University.

Debt Service — Principal and interest payments on debt.

Educational and General (E&G) — Educational and General are the operations related to the mission of the University including instructions, research, public service, academic support, student services, institutional support and maintenance and operation of the physical plant. Educational and General revenues consist primarily of state general fund appropriations and tuition and fees generated by the University.

Extension and Public Service — Program expenses associated with non-instructional services beneficial to individuals and groups external to the institution.

Federal Appropriations — Appropriations received from the Federal Government used primarily by Agricultural Experiment Stations and Cooperative Extension Service.

Federal Stimulus — Federal economic stimulus pass-through grants from the State of South Carolina funded by the State Fiscal Stabilization Fund of the American Recovery and Reinvestment Act of 2009.

Fringe Benefits — The employer contribution for benefits offered to employees, such as medical, dental, disability and life insurance, social security tax and unemployment contribution. The graduate assistant differential is also budgeted under fringe benefits.

Fund Balance Resources — Resources budgeted for the current year expenses funded by fund balances at the beginning of the fiscal year.

Institutional Support — Program expenses for institutional and executive-level activities that manage and provide long range planning of the University. Examples include the governing board office, executive management, planning and programming operations, legal services, fiscal operations, fund raising, space management, human resources, procurement and other support services for faculty and staff not operated as an auxiliary enterprise.

Instruction — Program expenses for the teaching faculty, support staff, instructional equipment and operating costs directly related to instruction. Departmental research not separately budgeted is also included in this category.

Internal Recoveries — Charges for services performed between University departments.

Definition of Terms *(continued)*

Non Cash Resources and Uses — Budgeted resources and uses that have no cash flow impact to the University. External accounting requires a tracking of non cash items such as waivers and graduate assistant differentials.

Non-Mandatory Transfers — Voluntary transfers between funds.

Operation and Maintenance of Plant — Buildings and grounds maintenance, safety and security, utilities and general services.

Program — Major classification of functions within the University regardless of organizational placement.

Public Service Activities (PSA) — State funded activities for the Clemson Cooperative Extension Service, Agricultural Research and Regulatory Services.

Related Organizations — Separately chartered legal entities whose activities primarily provide financial assistance and other support to the University and its educational programs.

Research — This category includes research sponsored by parties outside the University as well as separately budgeted University funded research.

Restricted Funds — Funds primarily from gifts, grants and contracts that are restricted by donors or other outside parties.

Scholarships and Fellowships — Scholarships and fellowships include expenses for undergraduate and graduate student assistance and are funded from Educational and General funds, gifts, endowment income and federal sources.

State Appropriations — Legislative appropriations from the State of South Carolina general revenues for the operation of the University.

State Higher Education Grants — Grants received for state scholarship programs such as Palmetto Fellows and Life Scholarships or pass-through appropriations from other state agencies.

Student Fees — Revenues collected from students for registration in regular courses.

Student Services — The student services category includes expenses incurred for the primary purpose of contributing to the students' emotional and physical well being and intellectual, cultural and social development outside the context of the formal classroom. The admissions office, the registrar, expenses for student organizations, counseling and career guidance, and student financial aid administration are some examples of student service areas.

Transfers — Legally required transfer of funds, generally related to debt covenants requiring the payment of principal and interest on bonds and other indebtedness.

University Generated Revenue — Revenue from sales and services to external parties.

Unrestricted Funds — Current funds derived from state appropriations, student fees, institutional revenue and auxiliary operations.

Waivers — An accounting term that establishes the value of institutional student aid as the difference between the established student fee and amount paid by the student.

Prepared by
The Office of Budgets and Financial Planning